



FINAL BUDGET PROPOSAL

Mayor Wayne Brown

Fixing Auckland's Budget. Planning for a greater future.

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Budget Proposal

This proposal sets a path to fill Auckland Council's \$325 million operating gap in a sustainable and credible way and starts the work to secure council's long-term financial position.

At a glance:

1. **Avoid adding to the pain:** A residential rates increase at inflation.
2. **Stop the waste:** More than \$70million of permanent savings.
3. **Protect valued services:** Avoiding cuts to services that Aucklanders told us they valued the most, including Local Board services, and cultural and social services.
4. **Pay down debt to save money:** Sell the Council's stake in AIAL to pay down \$2.2billion debt and save the Council \$100million each year in interest costs.
5. **Secure our future and invest in priorities:**
 - a) Up to \$200m community reinvestment to fix and finish community infrastructure.
 - b) Accelerate fairer funding for Local Boards.
 - c) New specific funding for public transport, crime prevention and health of our Three Harbours.
 - d) New financial responsibility and transparency rules to be consulted on as part of long-term plan.

Foreword

Reaching a decision on the Mayoral budget proposal for 2023/24 is still challenging. The original proposal we consulted Aucklanders on received a record amount of feedback for any budget in Auckland Council's history. Over 40,000 submissions and nearly 4000 survey participants highlighted what was important to Aucklanders and the importance of choices your elected members are asked to make.

Filling a budget hole which has now become \$325 million, in addition to \$40 million of storm-related costs requires a balance of unpopular levers. No one wants to cut services for communities in need, nor higher rates bills in this cost of living crisis hurting households when they can least afford it. Borrowing to fill the hole, as some so-called experts are arguing for, just kicks the budget hole down the road for next year and the year after that. That is just the sort of dumb thinking that has got us into this hole.

At some stage your elected members need to make the tough decisions and fix things if we are ever to move beyond annual budget holes at Auckland Council. Selling financial assets that cost more to keep than they return in real cash is a logical fix. We are borrowing to pay for the groceries while the private jet sits idle.

The devastating floods and storms in the Auckland region have tragically cost lives and left thousands of families facing material hardship. My final budget proposal sets the groundwork for overhauling Auckland Council finances to make Auckland a resilient city, that delivers the services Aucklanders need.

In this final proposal, we are using the same main levers: cutting unnecessary and inefficient spending; demanding better performance from council-controlled organisations; reducing our debt servicing costs by selling non-essential assets that aren't covering our interest costs; increasing rates at inflation and borrowing some short-term debt. This proposal looks at using those levers in different ways, after listening to what Aucklanders and elected members have had to say.

This budget still cuts excess spending and gets our debt under control so that we have the ability to fix Auckland's infrastructure. But I understand the importance of our arts, culture and social sectors that make Auckland such a great city, therefore I am proposing to restore all funding for regional arts and culture grants, funding for CABx, homelessness initiatives, sports and recreation and funding for The Southern Initiative. After listening to community feedback I am also proposing to restore all the initially-proposed \$16 million savings back to local board funding, meaning local boards can continue to support their communities. But the softening of these cuts will only be possible if we sell all the shares in Auckland International Airport Limited (AIAL).

Aucklanders clearly care about public transport. It is recovering, but I know Aucklanders expect Auckland Transport to do better. I propose putting \$10 million back into AT, which together with the \$10 million it has saved will allow them to increase wages for bus drivers to \$30 an hour and restore suspended bus services as drivers become available.

This should see an end to the large-scale cancellations of bus services which have frustrated commuters over the past year. These initiatives will be part of the broader 'Public Transport Turnaround Plan' I have instructed Auckland Transport to work on, which will take advantage of government co-funding, including funding made available in Budget 2023.

Cuts to Tātaki Auckland Unlimited's funding will soften by \$10 million so they can provide some economic development and destination marketing activity. I expect to see value for money for this spend, as these benefits haven't always been clear for everyone to understand.

I am sure that the cost of living will stay higher for Auckland families for longer after the Reserve Bank raised interest rates again and expects inflation to stay higher for longer. I have heard the feedback that many Aucklanders are prepared to pay some more in rates to protect the services they want, so I am proposing a general rates increase of 9.8% mitigated so the average residential rates increase will be 6.7%.

My final budget proposal still recommends we sell Auckland Council's 18% minority stake in Auckland International Airport Limited (AIAL). I have a mandate to **stop wasting money** and spending \$100 million a year on interest to earn a lot less back is a total waste of money and must stop. Selling the shares saves that \$100 million every year after that \$2.2 billion of debt is paid down and I have not heard any compelling arguments to hold the stake. However, some councillors are concerned council will just borrow that money to spend again. So as part of my proposal, I am signalling new Auckland Council group financial responsibility and transparency rules, including permanently lowering debt to revenue policy limits following the sale of AIAL shares.

I also want to ringfence a portion of the proceeds (up to \$200 million) to fix and finish those community projects which have been hamstrung for too long, such as Manurewa's War Memorial Park upgrade and Avondale's Te Hono project. This money will also be used partially fund the equity balance for local board funding as part of the long-term plan, fixing some of the funding unfairness that has plagued local boards since they were established in 2010. Without this sale of shares, the unfairness will have to continue for longer.

By paying down such a substantial portion of council's debt, there is capacity to do some additional short term borrowing of \$80 million together with an additional \$20 million for storm related costs in the 2023/2024 budget year, without going wild on the credit card.

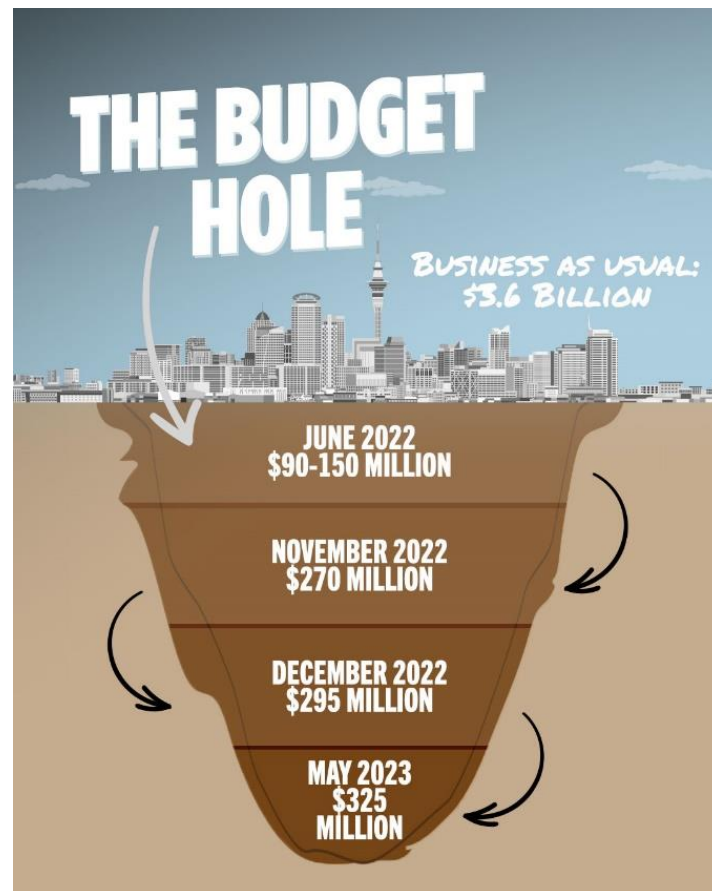
If we take these actions now, it will put us on a more sustainable financial footing to meet the needs of Aucklanders for the future. What Auckland needs now is strong leadership and solid financial decisions, not more years of city leaders burying their head in the sand and hoping the problem goes away.

Thank you to the tens of thousands of individual Aucklanders who have had their say on this budget process, and to the community groups who took the time to share the important work they do with Auckland Council funding. A final thank you to my fellow elected members for your constructive and respectful debate, as we have worked to produce a final proposal I hope you can support.

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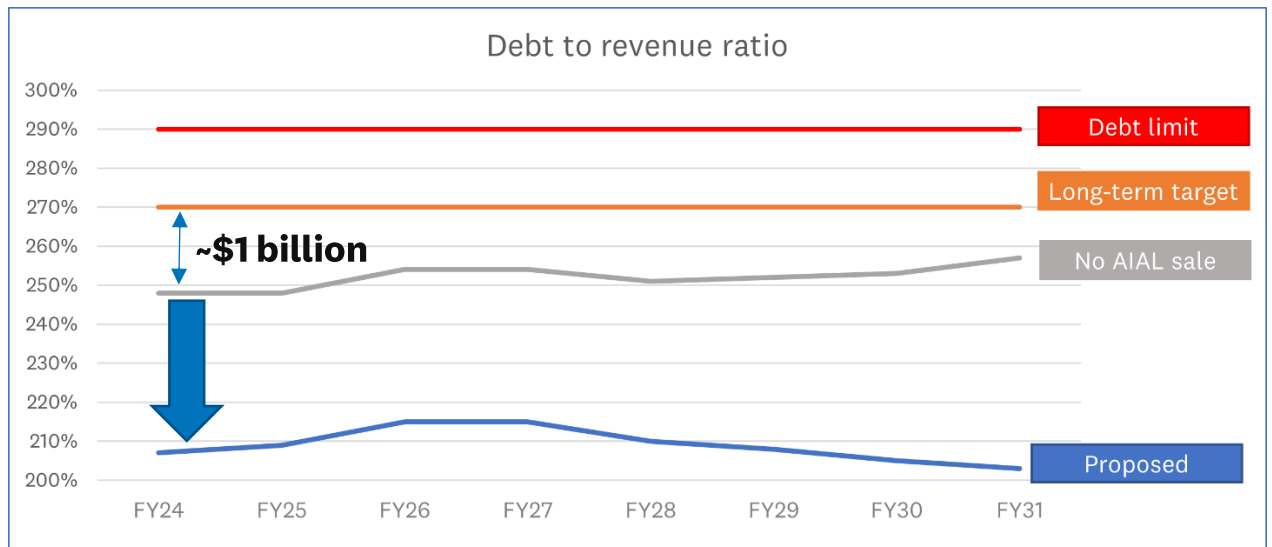
FIXING AUCKLAND COUNCIL'S BUDGET: The Challenge

The growing budget hole



1. Auckland Council currently is facing a \$325 million dollar hole in its budget for the 2023/2024 financial year. When I decided to run for mayor last year, Auckland Council was only predicting a budget hole of between \$90-150 million. By early November 2022 it was \$270 million, then in December 2022 it was \$295 million. As of May this year, we are now facing a budget hole of \$325 million with an additional \$40 million of costs to pay for storm related expenditure.
2. We need to fix this operating budget hole of **\$325m** in a **sustainable** and **credible** manner. This means avoiding unacceptable cuts to those services Aucklanders want, unacceptable rate increases that hurt Aucklanders in a cost of living crisis and avoiding the irresponsible use of debt which everyone knows is just kicking the financial can down the road.
3. Only once we have fixed this budget hole can we start work to secure Auckland Council's long term financial position in a sustainable way to deliver the infrastructure and services expected and needed by Aucklanders. We need to stop the waste. We need to exercise more leadership over council and government spending in Auckland.

4. This is the path to fix Auckland Council's budget so we can focus on a plan for a better Auckland tomorrow, not more budget holes.
5. Without this, Auckland Council is in danger of not being able to meet expectations about delivering and maintaining basic infrastructure.
6. There will be growing pressure on our debt. We still have to fund cost blowouts on City Rail Link project, storm repairs, climate adaptation and resilience projects, renewing our existing assets and already-announced transport projects. We also need to provide debt headroom for future shocks, which seem to have become very regular lately.



7. We need leadership from our council to plan for a greater future, not a future of ongoing budget holes.
8. I was elected by an overwhelming majority of Aucklanders based on my 5 key priorities:
 - **Stop Wasting Money**
 - **Fix Auckland's infrastructure**
 - **Take back control of Council organisations**
 - **Get Auckland moving**
 - **Making the most of our harbours and natural environment**
9. I am already making progress on these priorities as you can see by the improvements to bus services, changes to temporary traffic management (and those road cones), immediate responses to repairing storm damaged infrastructure and the cost cutting already implemented in council and the council organisations, not to mention the improvement in the performance at Ports of Auckland.
10. This budget is critical to fix Auckland. I don't want to be fixing the same flat tyre next year.

Feedback on the initial Mayoral budget proposal

11. In December 2022, I put out a proposal within weeks of becoming Mayor that tried to balance the budget in a way that stopped wasting money, kept rates rises affordable in a cost of living crisis, sell underperforming assets to pay down our growing debt pile and create an enduring solution to council's budget hole.
12. Before we consulted the public with the budget proposal in March of this year, we had the devastating Anniversary weekend floods followed by Cyclone Gabrielle. These events caused lives to be lost and significant property damage to homes and businesses in Auckland as well as council's own property and infrastructure. I immediately proposed the creation of an enduring storm response fund before consultation started.
13. Public consultation and engagement on Auckland Council's key proposals for the Annual Budget 2023/24 had two parts – public consultation through submissions from stakeholder groups and individuals (41,146 submitters); and an independent, demographically-representative survey of Aucklanders (3989 participants).

Key findings:

- Most participants believe there needs to be spending cuts (submissions: 51 per cent | survey: 80 per cent), but opinion differs on the extent of the cuts (with the majority preferring some, rather than all, of the possible spending cuts).
 - The proposed mix of rates and debt (rates increase of 4.66 per cent and borrowing of up to \$75 million) was the most popular of the options canvassed (submissions: 25 per cent | survey: 35 per cent).
 - There was majority support to sell Auckland International Airport (AIA) shares (submissions: 53 per cent | survey: 76 per cent), but the participants were split on whether it should be all or some of the shares.
 - There was also public support for the Storm Response Fund proposal (submissions: 69 per cent | survey: 40 per cent), which would see an additional \$20 million each year in funding to prepare for and respond to severe weather events.
14. I have heard clearly that Aucklanders want to retain the regional grants and services that contribute to arts, culture and social activities in Auckland. Aucklanders also want their public transport to work efficiently and be convenient, and they want cancelled bus services back. To do this we need to do a number of things such as restoring budgets for regional services and grants, restoring more bus services and paying bus drivers more. These now form part of my updated proposal.
 15. However, I am signalling that some services' funding in the next financial year is conditional on those entities confirming their commitment towards a more sustainable or reduced funding level from council, and actively securing funding from other sources (e.g. COMET, CABx).
 16. Public transport is clearly a priority for many Aucklanders and it is for me too. I am committed to making sure the Public Transport Turnaround plan is funded to be successful.

17. I have also heard from some local boards about the impact on local communities from the proposed cuts to local board funding. Some of these cuts would disproportionately affect the most vulnerable parts of our community the most. I don't want to see that happen. I am proposing to restore **all** of the local board funding that was subject to cuts. But I want to be clear, I still believe that local boards need to be measured and targeted when it comes to choosing how to spend their discretionary budgets. There is no room for wasteful spending that is not achieving clear outcomes for their communities.
18. I want to commend those local boards who have tried to find savings and who put forward ideas for delivering a balanced council budget.
19. The Independent Māori Statutory Board and Māori entities and individuals have given feedback that we need to maintain our commitments to improving Māori outcomes. I am making sure that any cuts that had detrimental impacts on Māori outcomes will not happen.
20. The proposal to sell council's shares in Auckland International Airport Limited (AIAL) had a mixed reaction but **more people think we should sell all or some of the shares than think we shouldn't sell any**. At a time when council's finances are in deep hole, owning a valuable but minority interest in only one listed company seems wasteful, especially when our debt is costing us so much more.
21. Selling the shares to pay down debt is the best investment Auckland Council can make for itself. Many people are trying to do this very thing in their own lives to permanently reduce their costs at a time when just about everything is costing more. Auckland Council's revenue is not enough to cover its costs. Borrowing excessively to plug this difference is lumbering future ratepayers with the burden of poor decision making.

The updated Mayoral budget proposal

22. I have listened to Aucklanders and to elected members.
23. We need to bridge the current budget gap in a credible and sustainable way and start the work to set the Council in a strong long-term financial position to deliver the infrastructure and services expected by Aucklanders.
24. Over the coming decade, Aucklanders should expect a lot from Auckland Council – a more flood-resilient region, a transport system that helps us get around faster, good community facilities & parks, better access to our harbours. But we will fail unless we fix our budget.
25. This revised budget proposal has four major features:
 - **An average residential rates increase in line with CPI inflation of 6.7%.** The rates bill paid by Aucklanders has grown by more than inflation every year since we were created (except last year). My proposal to keep the rates increase at inflation represents my commitment to avoid adding to the pain during the current cost of living crisis and to getting on top of council costs in the long-term.
 - **Reducing waste through more than \$70million of permanent savings in the Council Group's spending.** We must tighten our belts, like Aucklanders are all

over our region. I am proposing to proceed with more than \$70million of permanent spending reductions, with more to come in the future.

- **Protecting the services highly valued by Aucklanders and making some new investments in additional priorities.** Having listened to Aucklanders about their priorities, and because of other decisions on rates and AIAL, we can protect services. This means we can remove the proposed cuts to Local Board funding and to key regional services.
- **Selling the Council's AIAL shares to pay down debt of \$2.2 billion and enable community reinvestment,** specifically on resolving the unfairness of funding and assets for some local board areas in Auckland that need it the most. This has existed since the start of the Auckland Council and we have the chance to fix it in this term of council if we make the right decisions.

26. This proposal will set Auckland Council on the path to starting work on some long-term initiatives such as long-term reduction in debt, sustainable funding for arts, cultural and social services, fairer funding for local boards, funding for the infrastructure most important to Aucklanders and focusing on opportunities to increase council's revenue in ways that make more money than they cost to do. This is my proposed direction for the long-term plan built off the back of this budget proposal.

27. In my updated Mayoral budget proposal I am still going to use a balanced mix of the four main levers I had initially proposed, to solve the budget hole in a credible and sustainable way. However, in listening to the consultation feedback as well as all the advice and information that has been made available to all councillors, I am proposing that we:

- reduce the scale of the proposed spending cuts from \$125 million to \$74 million;
- increase average residential rates to the rate of inflation
- sell all of council's shares in AIAL to pay down \$2.2 billion of debt; and
- make use of some more short term debt.

28. I am proposing the reinstatement of **all** of the local board funding, **all** the regional grants and **the majority** of regional services funding that was earmarked for cuts.



29. I am also proposing these initiatives to address current priorities;

- \$10 million for the Public Transport Turnaround Plan to get bus services back on track and get Auckland moving;
- \$1 million more for crime prevention to make our streets and town centres safer for our communities; and
- \$450,000 more for Surf Lifesaving Northern Region in 2023/2024 to increase patrol hours and introduce new services on unpatrolled beaches to keep our people safe.

30. As I have already stated, I am committed to outlining a clear direction for development of the Long-Term Plan, in the event that councillors vote to approve selling all the AIAL shares, in a number of areas which include:

- More powerful local boards, funded in a fairer way and with greater budget control (in conjunction with possible reorganisation for fewer local boards);
- Sustainable funding for arts, cultural, social services and economic development in partnership with the government;
- Additional funding for protecting our three harbours;
- New Council group financial responsibility and transparency rules including permanently lowering debt to revenue policy limits following the sale of AIAL shares, mandatory financial disclosures accelerating group shared services and reducing group overhead spend;
- Prioritising capital expenditure based on clear political oversight and responding to storm repairs and renewals, while clearly understanding the difference between spending that is able to be capitalised or not.

31. These actions will put Auckland Council on a more sustainable financial footing to meet the needs of Aucklanders for the future. But this will not happen without the sale of all the shares of AIAL.

Key Points

- **Reduction of the council group operating spending cuts from \$125 million to \$74 million**
 - Auckland Council spending reductions of \$24 million, down from \$55 million in consultation based on the table below. This includes restoration of all the proposed cuts to Local Board funding of \$16 million in the consultation, to be allocated in accordance with the current Local Board Funding Policy. Regional grants funding is restored in full as well as regional services funding, including arts and culture, CABx, homelessness initiatives, outdoor experiences for young people, The Southern Initiative. Total cuts for regional grants and services reduce from \$23 million to \$8 million.
 - Tātaki Auckland Unlimited savings target of \$17.5 million (plus existing savings target of \$17 million) for a total of \$34 million, down from the \$44 million in the consultation document. This additional \$10 million of funding next year will enable

retention of business incubator services, job creation and retention initiatives, maintained screen attraction and facilitation activities and continued attraction of major events and visitors.

- Auckland Transport savings target of \$15 million, down from \$25 million in the consultation document. Auckland Transport is to use the \$10 million, together with the additional \$10 million of savings they have identified following my challenge to them, to put \$20 million towards increasing bus driver wages to \$30 an hour and restoring suspended bus services as drivers become available and as demand necessitates.
- This should see an end to the large-scale cancellations of bus services that have been frustrating commuters over the last year. These initiatives will be part of the broader Public Transport Turnaround Plan I have instructed Auckland Transport to work on to take advantage of government co-funding, including funding made available in Budget 2023.
- **Selling all of council's AIAL shares to pay down short term debt and realise an enduring net benefit of \$60m**
 - Sell 18.09% shareholding in AIAL to pay down debt of \$2.2 billion, realising \$100 million per annum of ongoing interest cost savings;
 - Forgoing estimated dividends of \$40 million in 2023/2024 year to realise a net benefit every year of at least \$60 million in budget year 2023/2024.
- **Increasing general rates by 9.8% but mitigated to 6.7% for the average residential ratepayer**
 - Reducing the Natural Environment Targeted Rate by 48.8% and Water Quality Targeted rate by 77.7%;
 - Implementing a long-term storm response fund of \$20 million with a 1% increase in general rates including proactive maintenance and monitoring of stormwater, road and park assets, more resources for Auckland Emergency Management and Civil Defence Centres and community led recovery centres development of capital works and planning so vulnerable communities are better prepared;
 - Pausing the business differential strategy for the 2023/2024 year.
- **Moderate increase in short term debt to \$100 million**
 - \$80 million to cover shortfall in revenue; and
 - \$20 million to cover the one-off storm related costs in 2023/2024 including the Storm Recovery office
- **Capex programme changes and adjustments**
 - Reprioritisation of existing 2023/2024 capex budgets to accommodate \$205 million to renew or replace critical park, community, healthy waters and transport assets that were damaged by the storm events.
 - \$313 million of additional capex for Watercare for 2023/2024 to deliver programmes in line with their Asset Management Plan 2021 – 2041, incorporate externally funded shovel-ready projects and to deliver additional storm related capex. This will not

add to the operating budget hole as Watercare funds its activities separately through water and wastewater charges, although it will increase overall group debt.

Next steps

32. This budget proposal once finalised will be put to councillors to vote on and decide to put the needs of all Aucklanders first, not the wants of a few.

Appendices

A. Spending Cuts changes

Savings and cost reductions	Initial Proposal	Final Proposal	Description
AUCKLAND COUNCIL			
Regional services	(revised May numbers)		
- Arts and culture (e.g. Pacific arts, Proud Centres)	1.7	-	Stopping council funding of the Pacific Arts programming, Proud Centres and UNESCO City of Music along with support for exhibitions in council art facilities.
- Education services (e.g. research services at libraries)	0.9	0.9	Regional in-person research services at libraries and environment/sustainability education programmes – support for school engagement on environmental issues – experience centres, such as Arataki and Ambury Farm, needing to increase fees or reduce offerings.
- Regional events (e.g. Music in Parks, Culture Fest)	1.3	-	Stopping funding of Music in Parks, CultureFest, Mahurangi Regional Park events and Arataki Visitor Centre events. Other events supported by marketing and/or staff time (e.g. Auckland Heritage Festival) would also be impacted.
- Community programmes (e.g. CAB)	2.2	-	Stopping grant funding to the Citizens Advice Bureaux.
- Outdoor experiences supporting young people	.1	-	Supporting young people to experience physical activity in the outdoors, leadership development and skill building, as well as specialised programmes for a number of disability groups or other groups that wouldn't normally have access to these services
- Homelessness coordination and initiatives	0.6	-	Stopping council coordination and funding of homelessness initiatives.
- Regional coordination of community focused initiatives (e.g. community gardens, Marae development)	2.2	-	Including community gardens, staff support for marae development (excluding direct funding and staff support for the Marae Infrastructure Programme), and the development of groups working with Māori, Pasifika, youth, refugee, new migrant and rainbow communities.
- Southern Initiative and Western initiative	3.8	-	Programmes and central government partnerships to improve social and economic outcomes for areas and populations in Auckland, particularly for Māori & Pasifika people.
- Climate action related programmes (e.g. Climate Action Grant, live lightly programme)	2.4	2.2	Reducing the Live Lightly programme investment and behaviour change initiatives and retaining a portion of the Climate Action Grant
- Ceasing funding provided to COMET	0.5	0.2	A council-controlled organisation that supports education and skills.

- Other reductions (reinstate City Watch funding)	4.3		Consequential opex and other service reductions. – detailed below as per May update, excluding City Watch
		2.7	<i>Development Programme Office & Parks and Community budget reviews</i>
		0.1	<i>Noise control - slightly reduced levels of service (30-minute stand down for daytime noise complaints)</i>
		0.4	<i>Illegal dumping – FY24 only of communications and response times where specialised equipment is required</i>
		0.4	<i>Healthy Waters delay asset management systems improvements until water reform is advanced, as opposed to improving them</i>
		0.9	Additional opex adjustments in regional services, including undertaking some housing infrastructure analysis work internally and some minor reductions in research and engagement budgets
Subtotal	20.0	7.8	
Grants			
Regional arts and culture grants scheme	0.9	-	Integrate arts and culture into our everyday lives and create a culturally rich and creative Auckland.
Regional Events Grants Programme	0.5	-	Bring people together to share memorable experiences, celebrate Auckland and its people, commemorate and respect important occasions, profile Auckland and its diverse localities.
Nga Hapori Momoho Thriving Communities Grants	0.3	-	The programmes priority is to build a Tāmaki Makaurau where: all whānau have everything they need to live a good life, diversity is celebrated and all Aucklanders feel as though they belong.
Regional Sport and Recreation Programme Grants	0.3	-	Grants support organisations in their efforts to inspire and encourage Aucklanders to be more active more often
Regional Sport and Recreation Facilities Operating Grants	0.1	-	Grants enable community organisations look after community assets
Regional Environment and Natural Heritage Grants	0.5	-	Grants support the protection, restoration or enhancement of Auckland’s natural environment.
Regional Historic Heritage Grants Programme	0.5	-	Grants contribute to the protection and improvement of regionally significant historic heritage places, sites or areas
Subtotal	3.0	-	
Other Auckland Council cost reductions			
Early childhood education	1.0	1.0	Exit the direct provision of ECE services
Local board reductions	16.0	0	Local board funding to deliver services to their communities

Subtotal	17.0	1	
Other Auckland Council cost reductions			
Strategy, planning and group shared services efficiencies	5.0	5.0	Reduce the number of strategies, policies and plans across the Auckland Council Group by simplifying and consolidating strategy and policy activity and limiting new strategies. Accelerate work on shared services across the Auckland Council Group (including the urgent implementation of a shared service construct to deliver near-term savings). Consolidate corporate office space across the Auckland Council Group.
Maintenance - open spaces	5.0	5.0	Optimisation and reduction in open space levels of service delivered through the Parks and Community Facilities full facility maintenance contracts. Specific areas include rationalisation and optimisation of rubbish bins and minor reductions in levels of service in garden and turf
Maintenance - reactive stormwater	2.0	-	A change was agreed to the way reactive stormwater maintenance is budgeted. Actual spend is dependent on the frequency and intensity of adverse weather events and the actual need for maintenance response that this creates. In recent years, actual spending requirements have been lower than budget. Subsequent to this decision being made in December 2022 it has become clear that historical weather patterns are no longer a reasonable basis for forecasting the future. This change in budget approach will now not proceed.
Fees and user charges	3.0	3.0	Changes to fees to better reflect the costs associated with managing services, including fees for resource and building consents, bookable spaces and cemetery fees.
ARAFA, AWM Museum and MOTAT lower costs	-	2.0	New funding agreements for the Auckland War Memorial Museum, MOTAT and Auckland Regional Amenities being agreed at a level that is around \$2 million lower than previously anticipated.
Subtotal	15.0	15.0	
TOTAL - AUCKLAND COUNCIL	55.0	23.8	
CCO mitigations and cost reductions			
AUCKLAND TRANSPORT			
AT savings - including maintaining the currently	25.0	15.0	Original - Retaining the number of PT services in the current (reduced) schedule.

reduced number of public transport services			Increase public transport fares by a weighted average of 6.5% to be implemented this financial year. Revised to reflect restoring PT services per Public Transport Turnaround Plan
TĀTAKI AUCKLAND UNLIMITED			
Tātaki Auckland Unlimited savings - including effects on economic development, tourism promotion and pricing at venues	27.5	17.5	The additional \$10 million of funding next year will enable: • Continue to support tech and entrepreneurship to retain and attract talent to Auckland • Focus on business land use around developing parts of the region to enhance job opportunities for Aucklanders • Attract new investment and screen productions to Tamaki Makaurau to grow the local economy and jobs • Generate solutions to climate challenges for Auckland • Attract major events, experiences and visitors (domestic and international) to Auckland
EKE PANUKU DEVELOPMENT AUCKLAND			
Eke Panuku savings	5.0	5.0	Deferral of capital investment from 2022/2023 and 2023/2024 Reduced operating costs of property management and urban regeneration activities.
ECP savings			
Line-by-line review - Auckland Transport	7.5	7.5	Further savings target to be identified by the Expenditure Control and Procurement Committee.
Line-by-line review - Auckland Council and other CCOs	5.0	5.0	
Subtotal	12.5	12.5	
GRAND TOTAL	125.0	73.8	

B. Storm Response Fund activity

Actions to increase resilience for the next and future events	Proposed Funding for 23/24
Proactive maintenance and monitoring of our stormwater, road and parks assets to monitor more at risk locations than we currently do, so our networks are cleared of debris and blockages and less likely to cause problems. This includes: • Identifying and monitoring hot spots • Funding for on-going maintenance • Doubling the street sump cleaning frequency • Inspections and compliance action in flood plains, streams, culverts and overland flow paths (for private and public land)	\$7m
Strengthening AEM so they and CDC locations are better prepared, stocked and resourced; and more people are trained to respond in storm events. Installing more live monitoring on the ground so we receive alerts and warning signals including via real-time cameras and can therefore respond in a more targeted way as storm events develop. This includes: • Stocked shipping containers at increased CDC locations • A night shift duty team within Auckland Emergency Management • Training for local board members • Development and support of volunteer response teams across the region • Active and live monitoring of the stormwater and road networks, and the development of early warning systems.	\$6m
Provide people with better and targeted information about the risks they and their properties face, and what they can do to prepare for future storm events. To support communities to develop understanding of the changing natural hazard risks due to climate change. Including: • Development of Local Response Plans • Working with specific high-risk communities and mana whenua to increase resilience • Increase understanding of property level hazard information (e.g. changes to LIMs, guidance for small developments) • Increase community capability and understanding of natural hazard and climate change risks	\$4m
Coordination of capital works and land use planning so that we can make faster and financially sustainable decisions about assets that are vulnerable to being damaged in storm events. Including: • Completing shoreline adaptation plans faster (for council assets) • Evaluating and mapping infrastructure resilience • Infrastructure resilience design standards	\$3m

